

Harris Federation BULLETIN

Pay – Cost of Living Uplift



The Harris Federation does not pay teachers in accordance with national pay and conditions. Harris Federation pay scales mean that a teacher in a Harris Academy may receive a lower salary than a comparable teacher in a non-Harris school before the Harris allowance and any bonus payments are taken into account.

The NASUWT works to achieve the best salaries possible for teachers and does not necessarily oppose the additional payments which Harris awards to its teachers. However, the NASUWT does believe strongly that the starting point for teachers' salaries in Harris should be national teachers' pay scales and the NASUWT's reference pay scales for teachers. Any further payments should be additional to teachers' national pay scales.

The NASUWT put the case for national terms and conditions to be the basis of the pay framework for Harris Federation teachers at a recent meeting between the unions and Harris.

Allowances pertaining to Unqualified Teachers, Leadership Group, Lead Practitioners, Teaching and Learning Responsibilities and Special Educational Needs, as well as London and the Fringe, are available at: www.nasuwt.org.uk/englandpayscales.

Have you received your Pay Determination letter?

Each Autumn, you should receive a pay determination letter so that you are aware of the scale point on which you are being paid.

Automatic Pay Progression on the Main Pay Scale

A number of national multi-academy trusts (MATs) have chosen to adopt automatic pay progression on the Main Pay Scale. This meets a key aim for the NASUWT of achieving a return to automatic pay progression to replace performance-related pay. The NASUWT has asked Harris Federation to consider a return to automatic pay progression on its Main Pay Spine for the next academic year. The NASUWT will continue to press for this in engagement with Harris during 2020.

Finances in your MAT

MATs have to publish their accounts at the end of each academic year. The accounts describe the financial position of the Trust and include details of governance and the strategic management of the Trust. The Harris Federation accounts detail the budget of the MAT. For example, in 2017/18 Harris Federation's total

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funds were £198.17 million and the Trust's revenue reserves at the end of the year were £8.73 million. In 2017/18, the CEO of the MAT was paid between £440k and £445k and another senior member of staff was paid between £290k and £300k. Financial information for 2018/19 should be published shortly.

All MAT accounts can be found on the Companies House website at: https://www.gov.uk/government/organisations/companies-house.

Harris Federation News

Harris Federation has made it clear to the NASUWT that it wishes to have a good record of recruiting and retaining staff. The NASUWT welcomes this aspiration on the part of Harris Federation and has made it clear to the Trust that it wishes to negotiate practical measures to reduce teacher workload, establish automatic incremental pay progression to replace performance-related pay and end unnecessary teacher monitoring.

The NASUWT met with Harris Federation to consult on measures to reduce teacher workload in the Autumn Term 2019, including the implementation of the Department for Education's (DfE's) independent workload review group reports on data, planning and marking and assessment.

The NASUWT has not agreed any Harris Federation HR policies, and NASUWT members should seek assistance from the NASUWT if Harris Federation policies are applied to them. NASUWT assistance is available from: advice@mail.nasuwt.org.uk.

Performance Management

The NASUWT publication, *Taking Control of your Performance Management*, is a comprehensive guide for members and is available at: www.nasuwt.org.uk/performancemanagement.

Teachers' Standards and Career Stage Expectations

Members are advised not to complete and submit 'self-assessments' against the Teachers' Standards. It should be assumed that you are reaching the standards, unless a concern has been raised in writing during the course of the academic year and meaningful support provided before the end of the review cycle.



Informal Support Plans

If you are offered support in an aspect of your teaching practice, any programme of support should be agreed with you, and the plan put in place should be 'supportive' rather than consist of extra monitoring or an increased workload. This could include coaching, attending a training course or observing other colleagues in your schools or at another school. Do not agree to a plan unless reasonable timescales are put in place, and the plan should not include excessive observations or a requirement to carry out meetings or coaching in your planning, preparation and assessment (PPA) time. Postpone agreement of such a plan until it is amended so that it is supportive and personal to you. The plan for improvement should be clear and achievable, rather than vague and subjective. Keep all paperwork and evidence related to the plan, and if the promised support does not take place, make sure this is recorded. If support is accompanied by a threat of capability, contact the NASUWT immediately for advice.

Career Stage Expectations

The NASUWT does not agree with the addition of Career Stage Expectations to Performance Management policies or guidance. The NASUWT does not expect these documents to be used as evidence towards the Performance Management process. These documents add detail to the Teachers' Standards that is not present in the teacher's contract and is likely to lead to an increase in workload. Performance management



should be based on achieving reasonable objectives, and additional requirements may also result in obstacles to pay progression.

Making Data Work

The DfE and Ofsted support the NASUWT view on the use of data targets for teachers' performance management.

Making Data Work – the recent DfE report – states:

'Trying to hold teachers to account for assessments that they typically administer themselves undermines effective assessment and risks unduly distorting curriculum and classroom practice. The performance of a single exam class should also not be used as a principal measure of teaching quality in a performance management system, not least because it can distort the focus of teachers away from other classes. The exam performance of a class depends on many factors, most of which are outside the control of the person who happens to have them in their final year. This is why pay progression should never be dependent on quantitative assessment metrics, such as test outcomes.'

Please note that the results of more than one class or year group is still a quantitative metric.

This DfE report is in accord with the NASUWT's long-held position that data targets should never be used for the performance management of teachers. The report and the related NASUWT guidance is available at: www.nasuwt.org.uk/workload.

Ofsted 'Mythbusters' – Ofsted has confirmed the DfE position on data, stating:

'Inspectors do not expect school leaders to set teacher performance targets based on commercially produced predictions of pupil achievement, or any other data set, from which they would hold teachers to account.'

The Ofsted 'Mythbusters' can be found at: www.nasuwt.org.uk/ofstedinspectionmyths.

New Ofsted Framework

Changes to the Ofsted Framework from September 2019 highlight the need for school leadership to reduce workload and cut down their dependence on the use of internal data. The NASUWT welcomes the provision in the new Ofsted Framework that no school will be identified as outstanding unless it takes the wellbeing of staff and working conditions of teachers seriously.

You can read about the changes to Ofsted at: www.nasuwt.org.uk/ofstedchanges.

You can also take part in our Ofsted Survey at: www.nasuwt.org.uk/inspectionsurvey.

Equality Consultation Conferences

The NASUWT holds regular consultation conferences, designed for members from under-represented groups, leadership members and supply teachers, in order to inform NASUWT policy and practice. To find out more about our 2020 conferences and how to book a place, see: www.nasuwt.org.uk/consultationconferences.

LGBTI Teachers' Consultation Conference – 22 February;

Supply Teachers' Consultation Conference – 14 March;

Disabled Teachers' Consultation Conference – 13 June.

Leadership Update – 23 May

Sign up for this seminar at: www.nasuwt.org.uk/leadershipbriefings.

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Behaviour Management

Chris Keates, NASUWT Acting General Secretary, has spoken out about the culture of 'teacher blaming', which some restorative justice behaviour systems have created. The NASUWT has developed guidance on Behaviour Management, including our *Behaviour Management Statement of Principles* and guidance on developing and reviewing school procedures. This is available at: www.nasuwt.org.uk/behaviour.

In the case of serious violent and abusive behaviour, the NASUWT has produced guidance on risk assessments for members, school representatives and school leaders: www.nasuwt.org.uk/riskassessmentviolence

Brexit

NASUWT members who are EU, EEA or Swiss citizens will be required to apply for settled status if they wish to continue working in the EU after December 2020. This will also apply to family members of EU/EEA/Swiss citizens, if they are not EU, British or Irish citizens. Find out more about this process, and further general information about how the EU exit will affect teachers and schools, at: www.nasuwt.org.uk/brexit.

Teachers' Pensions

Have you checked that your Teachers' Pensions Record of payments is up to date? It is important that your record of contributions is accurate. The NASUWT advises that you log on to the Teachers' Pensions website and verify that your service record is accurate. It is wise to keep your payslips and any documentation around pay, particularly when you move to a new school: https://www.teacherspensions.co.uk/.

The NASUWT negotiates with the DfE in order to maintain the value of the Teachers' Pension. An update on the current issues around pensions can be found at: www.nasuwt.org.uk/englandpensions.

Planning to Retire?

Before you decide to retire, find out more about your entitlements. Advice can be found on the Teachers' Pension Scheme (TPS) website and by contacting our partners, the Wesleyan, on: www.wesleyan.co.uk.

Mental Health

The NASUWT is leading the way on teachers' mental health and wellbeing. We have addressed the issue with the Government and policymakers and supported members across the country. The NASUWT Big Question Survey reports that 85% of teachers say that their job has impacted negatively on their wellbeing in the last 12 months and that 70% believe the job has impacted on their mental health in the last two months. Eighty-three per cent of teachers frequently worry about work problems when not working.

The NASUWT has developed a range of mental health resources and support courses. Find out more at: www.nasuwt.org.uk/mentalhealth.



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